

MHHS Programme Steering Group (PSG) Headline Report

Issue Date: 04/09/2025

Meeting Number **PSG048**

Venue **Elexon Offices**

Date and Time **03 September 2025 10:00-12:30**

Classification **Public**

New / Outstanding Actions

Area	Ref	Action	Owner	Due
Headline Report and Actions	PSG48-01	Elexon to provide the DCC Representative with a copy of the consolidated list of items addressed within the 25.14 releases, as previously shared with the Programme Team.	Elexon	12/09/25
CR064 Decision	PSG48-02	Programme to develop and share a proposal for communicating the overall MHHS governance structure, showing the relationship between Programme, BAU, and Code Body governance.	Programme	12/09/25
M10 Readiness and Decision-Making Choreography	PSG48-03	Elexon to provide further detail on the DIP Release and Environment Strategies, including publication dates and clarity over opportunities for industry feedback.	Elexon	12/09/25
	PSG48-04	Elexon to provide detail on the DIP training (content and timeline), as communicated and tracked at GLIG.	Elexon	12/09/25
	PSG48-05	Programme to amend the wording in the Decision Choreography slides to clarify Ofgem's role on 24 September (accepting the Programme's view that M10 has been met, rather than Ofgem formally validating / approving that decision).	Programme	05/09/25
Cutover Planning and Progress	PSG48-06	Elexon to communicate to industry the flows that will be deferred until after M10 (what will be delivered, and when).	Elexon	12/09/25
	PSG48-07	Programme to amend the slides to confirm the production deployment date for Release 25.14.4 as 02 October (not 16 October as previously shown).	Programme	05/09/25
	PSG48-08	Elexon to confirm whether Release 25.14.2 contains any ISD-related changes that could affect Version 12.	Elexon	12/09/25

Early Life and Hypercare Update	PSG48-09	Elxon to clarify the process for determining how a change is categorised as an internal change (including the criteria applied to such decisions).	Elxon	12/09/25
Ofgem Update	PSG48-10	Programme to review and communicate post-M10 PSG reporting requirements for LDSOs and other parties.	Programme	24/09/25

Decisions

Area	Ref	Decision	Rationale
Headline Report and Actions	PSG-DEC109	The Headline Report of the previous meeting was approved with no amendments.	There were no amendments raised by PSG members.
CR064 Decision	PSG-DEC110	SRO approved CR064 for implementation as a housekeeping change 'Updating the MHHS Programme Governance Framework for post-M10'	This was recommended as a housekeeping change by the Change Board and there were no objections.

Key Discussion Items

Headline Report and Actions	<p>DECISION: The PSG Headline Report from the August PSG was approved with no amendments (PSG-DEC109).</p> <p>ACTION: In relation to last month's action PSG47-02, the DCC rep requested Elxon to send on a copy of the 'consolidated list of the content of the items addressed within the 25.14 releases' which was provided to the Programme team (ACTION PSG48-01).</p>
CR064 Decision	<p>CR064: 'Updating the MHHS Programme Governance Framework for post-M10.'</p> <p>The Programme outlined Change Board's recommendation to approve CR064 for implementation as a housekeeping change. More detail can be found in the meeting slides.</p>

	<p>DECISION: SRO to approve CR064 for implementation as a Housekeeping Change to update the Governance Framework documents to reflect the reality of the post-M10 governance, rather than a change to the governance approach itself (IRG approved as per CR062) (DEC PSG-110).</p> <p>ACTION: The DNO rep proposed communicating an overall MHHS governance structure demonstrating the governance structures of the Programme, BAU and Code Bodies and how they fit together (ACTION PSG48-02).</p>
<p>M10 Readiness and Decision-Making Choreography</p>	<p>Programme Status and Parties' Readiness for M10</p> <p>The Programme provided an update on the status of the Programme (by workstream), Critical Path POAP and Parties' Readiness for M10, stating the key headlines, by exception.</p> <p>Programme provided an update on Elexon and the DIP Manager's Red RAG status and outlined further updates since the publication of the slides.</p> <p>Testing and Releases: Elexon has completed internal business testing and provided more clarity on post-SAT releases, with 25.14.2 due on 04 September, 25.14.3 scheduled just before the Cutover weekend on 18 September), and 25.14.4 due before M11, in time to support the SF settlement run which is critical to be completed by M11. Elexon have stated that these are consequential changes which do not impact SIT outcomes. An ISD version was published as planned, with some issues identified. The 11th September ISD publication remains a time-critical milestone, with no more than a 1-day latitude (as at least 2 LDSOs require this for loading over the weekend of 13 / 14 September).</p> <p>VAS Inspection and Business Continuity: VAS Inspection has started and is ongoing and Programme are keen to understand Elexon Business Continuity Plans (visibility of these is important as part of M10 decision-making, to understand the planning for any scenario where VAS is not working / not working correctly at M10).</p> <p>Missing D-Flows: Missing D-flows have been identified. Two will be delivered in Release 25.14.3 (on 18 September) and one further item is slated for Release 25.14.4 on 02 October. Work continues with Elexon to confirm whether any further functionality required for M10 or M11 is missing. Until there is assurance that no additional issues exist, the overall status remains Red.</p> <p>Cutover Readiness: Cutover readiness is edging towards Amber. The ISD is expected to be published on time (on 11 September), which would increase confidence, but because the final code deployment is scheduled only two days before the cutover weekend, the overall cutover position will remain Amber. Service Management, SLAs, Hypercare and post-M10 governance are also Amber.</p> <p>DIP Manager: DIP Manager retains some Red items on Environment and Release Strategy which the Programme has fed back on - and this feedback is being considered by Elexon. Programme is expecting Elexon to firm up these strategies and communicate them to industry participants (reiterated and actioned further below). Industry has provided positive feedback in improvements on DIP Manager engagement, communication and response times.</p> <p>Overall Risk Profile: All other parties are Green. However, if we approach M10 and there are still clear actions for Elexon to reach Amber and there is still some functionality missing, a risk-based decision will be required based on impacts on M10, M11 and Early Life. Normally all functionality would be in place at this point, but that will not be the case. At this point, the Programme considers the risk manageable and believes mitigating actions can allow M10 to proceed, provided no further missing functionality emerges. Since Elexon has been recently identifying missing functionality, the Programme cannot yet confirm no new issues will emerge.</p>

Stakeholder Queries: PSG members raised several queries focused on ISD formatting, SLAs, Acceptance Criteria, and assurance of functionality across M10 and M11. These have been noted below with responses provided by Elexon or the Programme:

- **ISD Format and Versioning Concerns:** The DNO rep queried whether the ISD format will revert to the SIT-tested format, noting concerns that the file published did not align with what systems had been built and tested against. Elexon confirmed that the issue with special characters had been patched, v12 would resolve this, and the header formatting was consistent with the agreed design. A further response would be provided to participants to confirm the position.
- The iDNO rep raised concerns on version numbering / compatibility. Elexon explained the ingestion method change had been reverted and the republished file will remain labelled as v11, and monitoring continues to ensure compatibility.
- **M10 Acceptance Criteria:** Ofgem sought clarity on whether the 32 M10 Acceptance Criteria would be met, stressing that industry had invested significant effort to define and deliver against them, and would the missing functionality mean that some criteria would not be satisfied at M10. The Programme explained that one criterion (*M10 risk assessment undertaken*) was off track. Some functionality was missing but was not required immediately at M10, and provided the functionality was delivered in Release 14.4 before M11, the risk could be managed. The Programme emphasised that a risk-based decision would be required at M10, but the risks were considered manageable. Programme advised that while it will undergo assurance as much as possible, it must ultimately rely on Elexon to confirm they are ready for M10. Programme also noted that a programme of this size will always be carrying risk, but it is matter of ensuring that risk is manageable to take through M10.
- **M11 Functionality Testing:** The iDNO rep queried whether any functionality not ready at M10 but carried into M11 would still be fully tested and deployed as if part of the Programme Plan. The Programme confirmed that this was the intention but noted that some consequential changes being managed by Elexon would be built, tested and deployed under their processes. The Programme will continue to engage with Elexon to understand these activities, but ultimately Elexon will be responsible for assuring readiness at M10.
- **Elexon SLAs:** Ofgem asked for an explanation of why Elexon do not require SLAs. Elexon advised this is on the agenda for the Elexon/Ofgem meeting planned for later in week. Ofgem noted they require a resolution by 15 September. The Large Supplier rep expressed concern about the lack of enduring SLAs and Service Management arrangements, highlighting the importance to cutover and ELS.

Actions:

- The Large Supplier Rep asked for more detail the DIP Environment Release Strategy, the publication date and whether there would be an opportunity for industry to feedback. Elexon accepted this as an action (**ACTION PSG48-03**).
- The Large Supplier rep asked for clarity on the DIP training that has been tracked through GLIG, GLIG-M10 13-02. Elexon took an action to communicate detail of the training and timeline (**ACTION PSG48-04**).

M10 Readiness Programme Report

The Programme provided an update on the current status of M10 with an overview against the M10 Acceptance Criteria.

Programme noted that due to CR064's approval at today's meeting Acceptance Criteria 29 'Programme Governance updated to reflect required changes to support Programme delivery post-M10' now turns from Amber to Blue.

Programme provided a risk assessment outlining key risks, mitigations and contingency plans for the periods M10 and onwards, M11 and ELS. The assessment demonstrates the current rating of these risks, and the impact mitigation plans will have in reducing the risk rating. Programme highlighted that a long-term view is still being taken by considering risks to M11 and ELS.

Programme also outlined the risk glidepaths to M10 and M11 with 11 key actions and plans for reducing risk profile. Programme also provided this detail in a visual POAP. More detail can be found in the meeting slides.

Stakeholder Queries: PSG members raised questions around contingency planning, long-term impacts, system interoperability, and communications. The Programme and Elexon provided responses and outlined ongoing improvements.

- **R897:** Ofgem asked for clarity on the use of the term 'Direct' in the Contingency Plan 'Direct M11 Ready Suppliers not to migrate NHH UMS sites until registered as HH'. Programme explained that all relevant UMS sites have now been migrated. For M11-ready suppliers, confirmation has been received that migrations are complete. On the question of who has authority to direct parties, it was clarified that direction can be given under BSC Section C obligations, which require parties to follow the Migration plan.
- **R1103:** NESO noted that the impact of this won't be until September 2026, and continued education and engagement on this would be beneficial for industry.
- **System Interoperability & Issue Escalation:** The iDNO rep asked what would happen if there were issues between the new system and the old SVA system, and who parties should contact if such problems occurred, as well as how industry would be notified in such scenarios. The Programme and Elexon confirmed that such scenarios would be captured within the BCP, with clear processes for notification. Both parties acknowledged the importance of regular performance reporting and committed to ensuring outputs are communicated to industry, recognising the need to engage stakeholders who are less directly involved in SIT.
- **Communication & Transparency:** The DNO rep, referencing the ISD issue, asked how the Programme is managing and communicating risks and urged sharp and transparent communications to industry. Programme explained that the Programme RAID function manages risks and issues daily, while PSG reporting focuses on higher-level risks.
- Elexon confirmed a pulse communication would be issued shortly, and acknowledged the need to improve frequency and timeliness of updates. ServiceNow should be the primary channel for raising and managing issues, and while only a small number of unique problems had been raised, these were being addressed. Elexon also committed to reviewing lessons learned to strengthen communication, noting the importance of adopting a BAU mindset for Service Management as quickly as possible.
- Ofgem questioned whether ServiceNow had a broadcast function and encouraged Helix to consider broadcast communications for wide reaching issues impacting parties wider than just those who raised the ticket (ISD being a prime example of the need to rapidly raise awareness). The iDNO rep reinforced the need for sharing resolutions beyond just the ticket holder, as in some cases a single LDSO will raise a ticket for an issue impacting multiple parties.
- **Risk POAP:** Programme confirmed that the Risk POAP was not a critical path where a delay to one activity would impact all that follow, following an Ofgem query.

M10/M11 Decision Choreography

Programme provided an overview of the proposed M10 / M11 Decision choreography and PSG's role in M10 decision-making. Below outlines plans for the extraordinary PSGs in September.

	<p>PSG 12 September: <i>The Programme to communicate outcome of MCAG on 11 September 2025 to PSG. If blockers or concerns are raised, the Programme will set out implications for M10 and agree a plan with PSG.</i></p> <p>PSG 19 September: <i>Does PSG approve milestone T3-MI-0048 and agree to proceed into the M10 cutover weekend?</i></p> <ul style="list-style-type: none"> • The iDNO rep sought clarity on the impact the contingency plans may have on the decision choreography. Programme confirmed that the contingency plan would not impact the decision choreography, though it would impact the implications of the decisions, noting that the MCAG and PSG on 11 and 12 September, respectively, will be critical decision-making points, also noting the LDSOs dependency on ISD loading imminently thereafter. • The DCC rep linked this back to a previous PSG Action PSG47-02, which considers the impacts of going live while carrying significant risk and the consequences of that risk. • Programme confirmed that papers would be published within a day of the e-PSGs on 12, 19 and 24 September, following a query from the Large Supplier Rep. <p>ACTION: Ofgem asked what is required of Ofgem on 24 September, clarifying that Ofgem will not be formally ‘validating’ or approving anything as stated in the slide but rather accepting the Programme’s view that M10 has been met. Programme took an action to amend the wording in the slide (ACTION PSG48-05).</p> <p>M10 Readiness IPA report</p> <p>The IPA provided a verbal update. Their assessment broadly aligns with the Programme’s view, noting positive movement with some Acceptance Criteria now turning Blue and SIT exit achieved. However, there remain open risks, and the overall risk level is higher than desirable at this stage. Mitigation plans are in place and reasonable, but they must be tracked closely and issues addressed rapidly as they arise. Looking ahead to M10, the focus will be on balancing what constitutes acceptable risk. M10 is not a “big bang”, and some items may carry over, but these must be manageable. Key recommendations were to continue closing emerging risks, ensure cutover activities proceed to plan, and provide clarity on any outstanding work-off items that extend beyond M10.</p> <p>The Programme added that daily tracking is ongoing for any new issues that may arise and reiterated the need for transparency and the capacity to remain agile and reactive.</p>
<p>Cutover Planning and Progress</p>	<p>Cutover Planning and Progress</p> <p>The Programme provided an overview of Cutover planning, including the key activities and risks as well as the Cutover reporting for Elexon, LDSOs, Suppliers and Agents.</p> <p>Contingency Plans</p> <p>Programme outlined recent work with industry on Contingency Plans. This exercise looked at conditions around M10 and plans if those conditions are not met. The Programme outlined 5 scenarios, next steps as well as early feedback on those plans. This feedback outlined conditions that must be met within those contingency plans. More detail can be found in the meeting slides.</p>

- The iDNO rep asked whether the Programme's contingency planning would be supported by a formal Impact Assessment and expressed concern that the sole use of industry workshops may lead to some impacts being overlooked. The Programme confirmed that formal Impact Assessments had not been conducted, and that planning had been based on industry feedback. Programme agreed that when communicating contingency options, it would make clear that these are based on industry input rather than formal Impact Assessments.
- The Large Supplier rep asked about the implications if Helix were not ready at Go-Live. Specifically, the query was whether the rest of the industry could proceed without Helix and what that would mean for M10. The Programme explained that there may be a scenario where all other participants, except Helix, are ready to go live and can go live. In such a case, it could be operationally preferable and less disruptive for the rest of industry to proceed rather than triggering a full replan. However, the Programme stressed that this approach would not satisfy the formal conditions for achieving M10, which requires all central systems to be live. As a result, M10 would not be approved at that point and would be delayed until Elexon (in this scenario) was ready, and that delay would carry through to M11, shifting subsequent milestones accordingly.

Helix M10 Progress

Helix provided an update on M10 progress, including RAG status for milestones, M10 Implementation Plan, DIP Onboarding, Business Readiness, Service Activation and the requirements and conditions for Elexon's Go/No-Go Decision on 10 September. Elexon also provided an update on events that have occurred since the publishing of these slides.

Elexon confirmed that D079 had been identified as a missing flow, with delivery planned for Release 25.14.4 on 02 October. In the meantime, D043 and D082 are progressing well, with shared testing due to begin next week and expected to be released before M10, on 18 September. Elexon stressed the importance of confidence in requirements and reiterated that ISD and D-flow testing is being conducted in a transparent way with data shared for review. Elexon highlighted the extensive assurance provided through the 18 months of SAT testing, which validated calculations, and noted that further checks (such as P210 file runs) are being completed. While a small number of items have been formally deferred, Elexon is confident that all critical requirements are captured.

Programme reiterated that the key criterion is that all functionality required for M10 and M11 must be delivered. Deferrals are only acceptable if they do not cover functionality needed for those milestones. The Programme needs to check that all deferrals currently proposed are valid (and noted that further discussions are continuing with Elexon, so that Elexon can demonstrate this). Programme further stressed that if flows are being deferred, industry needs clarity on which items are missing at M10 and M11, and when they will be delivered.

Elexon confirmed that three flows have been formally deferred until March of next year. These will not be present from the start of Migration, which is an accepted risk. Industry has not yet been formally notified of these deferrals. Elexon noted that communication should be through the standard Elexon channels and committed to raising this internally. Elexon also confirmed that:

- Two critical flows will be delivered before M10, on 18 September.
- D079 is scheduled for Release 25.14.4 on 02 October (required to support the SF settlement run ahead of M11).
- Three further flows are under review.

Stakeholder Concerns and Queries

- The iDNO rep noting the recent issues with the ISD files expressed a lack of confidence in the upcoming ISD publication on 11 September especially given its criticality to Go-Live and the tight timelines.

	<ul style="list-style-type: none"> Following a query from the DNO rep, Elexon stated that the defects in question were internal only, with no functionality impact for industry. Industry should not need to be concerned. The iDNO Rep expressed concern about holding the Go/No-Go checkpoint on 10 September, just before ISD publication on 11 September, creating risk that LDSOs may find further issues once published and suggested the sequence might be the wrong way round. Elexon explained that the 10 September checkpoint had originally been intended for cutover preparation, not ISD publication, but was moved to align with Programme dates. It now serves as a final check to ensure readiness before ISD release. The Programme asked whether Elexon could guarantee that once the ISD feedback is adopted and republished to industry, that it won't need to change again. Elexon stated that only one ISD file issue had been identified (special characters), which was being patched and re-released as v11. V12 would include only an update to qualified party data, so the risk of new issues was low. The iDNO rep asked what would happen if the Go decision was given on 10 September but the ISD published on 11 September failed again. Elexon stated that there were two options: either proceed with fix-forward or pause Cutover if ISD was not ready. The Programme is working through contingency planning for such scenarios. The IPA queried at what point Elexon would move into "fix-forward" mode where changes could no longer be rolled back. Elexon clarified that after Stage 13 of Cutover (once settlement systems were live) there would be no rollback. <p>Actions:</p> <ul style="list-style-type: none"> Elexon to communicate to industry the flows that have been deferred until March of next year that will not be in place by M10 (ACTION PSG48-06). The Large Supplier Rep asked about the production deployment date for Release 25.14.4, noting a discrepancy in the slides (showing 16 October). Elexon clarified the date was 02 October. An action was taken to amend the slide (ACTION PSG48-07). Programme asked for confirmation whether Release 25.14.2 contained ISD-related changes that might affect Version 12. Elexon did not believe any changes were present but took an action to confirm (ACTION PSG48-08). <p>Qualification</p> <p>The Code Bodies provided an update on Qualification progress across all pathways. The Exit of all Qualification participants at the end of Regression Cycle 1 has meant both participants and Code Bodies could complete activities ahead of the Pathway schedule dates. All participants in Pathway 2 have been Qualified by BSC PAB and REC Code Manager. Good collaboration across MHHSP, Code Bodies and participants with all M10/M11 critical participants currently on track to meeting their Qualification dates.</p> <p>Programme expressed gratitude to Laura Kennedy who has led the Qualification workstream from the BSC side who will be leaving the Programme for an extended period.</p>
Early Life Support	<p>Programme Update</p> <p>Programme outlined the key aims for the ELS period and next steps.</p> <p>LDSO Hypercare</p> <p>The DNO and iDNO rep outlined two key concerns:</p>

	<ul style="list-style-type: none"> • Unknown Volumes of Service Management Queries: There is uncertainty about how many queries may be raised during early life, and whether they will be correctly routed and managed. Past testing has already shown some queries being misdirected. • Migration Supply Windows: LDSO BAU processing could be put at risk if supplier migration windows are breached. This was flagged as a particular risk that needs careful monitoring. <p>Elxon Hypercare</p> <p>Elxon outlined Hypercare plans and activities.</p> <p>The Large Supplier rep, noting migration volumes will increase in January, sought assurance that the Hypercare structure is robust enough to manage that. Elxon explained that exit criteria will demonstrate that operational business is fully covered, with sufficient capacity and resources to handle service volumes. At present, Hypercare is fully staffed with significant augmentation through to January, ensuring resilience and the ability to manage any uptick in demand. However, the specific exit criteria still need to be crystallised and will be developed further once M11 is underway.</p> <p>Elxon Post-M10 Governance</p> <p>Elxon outlined the M10 – M15 governance framework. Elxon provided detail on Industry Engagement, Change Process and enduring BSC forums. Elxon noted the new Transitional Operations Group (TOG) which will be mobilised to replace GLIG. The final GLIG will take place on 19 September, and the first TOG will be the following week 26 September. See slides for more detail.</p> <p>There were no objections from PSG members about Elxon’s BAU governance structure is now assumed to be finalised.</p> <ul style="list-style-type: none"> • Ofgem asked whether there was risk that meeting content may bleed into the different groups and asked what was being done to ensure nothing fell through the gaps. Programme advised they would attend every group. • Programme also recommended Elxon send all new meeting invites as soon as possible, especially the new weekly TOG. <p>ACTION: Programme asked Elxon for clarity on the process by which a change is deemed an internal change (ACTION PSG48-09).</p>
Migration Update	<p>Programme provided an update on Migration Readiness against the key milestones, as per meeting slides. T3-MI-0045 and T2-MI-0500 have been delayed and moved to a RAG status of Amber. However, this does not impact the Migration’s team ability to begin sprint planning on 24 September, or sprint execution start on 22 October, and has no impact on the critical path. Both Ambers will have changed to Green by the end of the week and feedback received from the delayed sessions was positive.</p> <p>Migration reporting will change post-M10, as it moves to a more operational focused update.</p>
Ofgem Update	<p>Ofgem provided a verbal update. With 19 days to Go-Live, there is still a significant amount to do. Transparent, open, and honest reporting from all Programme Participants is critical to ensure everyone is aligned on progress, risks, and readiness for M10 and preparation for M11. All existing communication channels should be used – including the Clock, Service Management, and other forums – to maximise visibility. Updates should be shared whether positive or negative; if an issue arises, it must be published promptly along with the plan and date for resolution, so that industry has clarity and certainty for their preparations.</p>

	<p>Extra effort is required in responding quickly to queries. Ofgem expressed concern that information is sometimes reaching them late and through inconsistent routes, which undermines confidence. Ministers and DESNZ are expecting regular, clear reporting, and the next Ministerial update is scheduled for November, where Ofgem hopes to present a positive story.</p> <p>Overall confidence has dipped because of the way issues have been identified and communicated. Service Management processes must be clear, and all parties must understand how they work, what their responsibilities are, and how quickly they need to respond – this is especially critical for Early Life Support.</p> <p>Finally, while achieving M10 is important, M11 will be the key milestone Ministers are focused on, as it is when benefits begin to be realised. Ofgem is keen that the Programme succeeds in reaching M11 and urged all parties to redouble their efforts.</p> <p>Ofgem advised that progress has been delayed on P487 and Migration incentives, following a query from the Large Supplier Rep.</p> <p>ACTION: The iDNO rep asked what PSG reporting would be required from LDSOs post-M10. Programme took an action to review and communicate what reporting would be required for post-M10 PSGs (ACTION PSG48-10).</p>
AOB	There were no further comments or questions.

Date of next meeting (extraordinary): 12 September 2025 at 15.00

Date of next monthly meeting: 01 October 2025 at 10:00

Attendees

Chair

Helen Adey

SRO (Elexon IM)

Industry Representatives

Andrew Campbell

Chris Price

Elaine Eyles

Gareth Evans

Graham Wood

Simon Harrison

John Abbott

Jenny Rawlinson

Geoff Hunt / Trisha Champaneria

Jonathan Hawkins

Paul Daniels

Neil Dewar

Andy Manning

Joel Stark

Small Supplier Representative

DNO Representative

Medium Supplier Representative

I&C Supplier Representative

Large Supplier Representative

Supplier Agent Representative

Elexon Representative (Central Systems Provider)

IDNO Representative

DCC Representative

RECCo Representative

Avanade Representative

NESO Representative

Consumer Representative

Supplier Agent Representative

Apologies

MHHS IM

Jason Brogden
Keith Clark
Philip McCann
Paul Pettitt
Will Miller
Smitha Pichrikat
Andrew Margan
Chris Welby
Chris Harden
Lewis Hall
Lewis McKenzie
Chris Welby
Stuart Scott
John Wiggins
Joe Grisley
Warren Fulton
Will Rosson

Other Attendees

Laura Kennedy
Benjamin Gilbert
Joe Ashworth
Richard Shilton
Jenny Boothe
Fahreen Japp
Sinead Quinn
Steven Page
Victoria Moxham
Royston Black

Programme Industry SME
Programme Manager
Governance Secretariat
Design Lead
PMO Change Control Lead
Client Delivery Manager
Code Lead
Strategic Industry Advisor
Client Programme Director
LDP Delivery Manager
PPC Lead
SRO
LDP SME
Programme Industry SME
Migration Delivery Manager
Migration Lead
Planning Lead

Code Bodies
Code Bodies
IPA
IPA
Ofgem
Ofgem
Ofgem
Elexon CFO
Elexon BSC Secretary
Elexon